# **VICTORIA CONSERVATORY OF MUSIC**

# **Financial Statements**

Year ended August 31, 2022

# **VICTORIA CONSERVATORY OF MUSIC**

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# Independent Auditors' Report

To the Members of Victoria Conservatory of Music

#### **Opinion**

We have audited the financial statements of Victoria Conservatory of Music (the "VCM"), which comprise the statement of financial position as at August 31, 2022, and the statements of revenues and expenditures, changes in net assets, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Victoria Conservatory of Music as at August 31, 2022, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### **Basis for opinion**

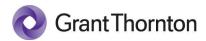
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the VCM in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the VCM's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the VCM or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the VCM's financial reporting process.



## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

#### We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
  a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
  control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
  that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
  effectiveness of the VCM's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the VCM's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the VCM to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## Report on other legal and regulatory requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting principles in the Canadian Accounting Standards for Not-for-Profit Organizations have been applied on a consistent basis.

Victoria, Canada November 30, 2022

Chartered Professional Accountants

Grant Thornton LLP

Statements of Financial Position August 31, 2022 and August 31, 2021

									1	August 31 2022	1	August 31 2021				
	Operating	Internal														
	 Fund	Fund		Fund		Fund		Fund		Total		Total				
ASSETS		(note 15)														
CURRENT																
Cash & Cash Equivalents	\$ 1,070,192	\$ 642,354	\$	-	\$	27,013	\$	63,143	\$	1,802,702	\$	1,187,807				
Accounts Receivable (note 3)	176,499	-		111,939		-		-		288,438		147,919				
Prepaid Expenses & Deposits	77,938	-		106,835		-		-		184,773		67,256				
Inventory	5,278	-		-		-		-		5,278		5,331				
Due From (To) Other Funds (note 4)	(73,800)	135,436		(102,457)		25,906		14,916		-		-				
	\$ 1,256,107	\$ 777,789	\$	116,317	\$	52,919	\$	78,060	\$	2,281,192	\$	1,408,313				
NON-CURRENT																
Long Term Investments (note 6)	\$ -	\$ 612,800	\$	-	\$	1,098,428	\$	86,300	\$	1,797,528	\$	2,524,147				
Tangible Capital Assets (note 7)	-	-		3,097,795		-		-		3,097,795		3,231,453				
Due From (To) Other Funds (note 4)	50,000			(50,000)						-		-				
	\$ 1,306,107	\$ 1,390,589	\$	3,164,112	\$	1,151,346	\$	164,360	\$	7,176,514	\$	7,163,913				
LIABILITIES CURRENT																
Accounts Payable & Accrued Liabilities	\$ 344,726	\$ -	\$	-	\$	-	\$	-	\$	344,726	\$	299,758				
Customer & Student Deposits Held	124,317	-		-		-		-		124,317		162,386				
Deferred Revenue (note 8)	638,870	-		-		-		-		638,870		628,897				
Debt (note 9)	-	-		194,293		-		-		194,293		350,000				
	\$ 1,107,913	\$ -	\$	194,293	\$	-	\$	-	\$	1,302,206		1,441,041				
FUND BALANCES																
Unrestricted	\$ 198,195	\$ -	\$	-	\$	-	\$	-	\$	198,195	\$	92,439				
Internally Restricted	-	1,390,589		-		-		-		1,390,589		1,283,425				
Invested in Capital Assets	-	-		2,969,819		-		-		2,969,819		3,001,075				
Externally Restricted	-	-		-		1,151,346		164,360		1,315,706		1,345,934				
	\$ 198,195	\$ 1,390,589	\$	2,969,819	\$	1,151,346	\$	164,360	\$	5,874,309	\$	5,722,872				
	\$ 1,306,107	\$ 1,390,589	\$	3,164,112	\$	1,151,346	\$	164,360	\$	7,176,514	\$	7,163,913				

FUNDS HELD IN TRUST (note 10)
COMMITMENTS (note 11)

See accompanying notes to financial statements

Approved on behalf of the Board

Director

Director

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Victoria Conservatory of Music Statements of Operations and Changes in Fund Balances Years Ended August 31, 2022 and August 31, 2021

											-	August 31 2022	A	August 31 2021
		Operating Fund		Internal Fund	С	apital Asset Fund	E	ndowment Fund	F	Restricted Fund		Total		Total
REVENUE														
Tuitions (note 12)	\$	2,964,785	\$	_	\$	_	\$	_	\$	_	\$	2,964,785	\$	2,888,924
Fees & Other Income	·	52,248	·	_		_	Ċ	_	·	-	·	52,248	·	47,500
Investment Income (note 6)		, -		10,503		_		34,759		144		45,406		25,756
Facilities & Events		114,326		, -		_		-		-		114,326		54,009
Total Earned Revenue	\$	3,131,358	\$	10,503	\$	-	\$	34,759	\$	144	\$	3,176,764	\$	3,016,188
Fundraising (note 13)	\$	1,962,971	\$	65	\$	234,141	\$	232,240	\$	88,162	\$	2,517,579	\$	4,844,596
Federal Emergency Subsidies		14,013		-		-		-		-		14,013		336,077
Gain (Loss) on Sale of Assets		-		-		-		-		-		-		800
Unrealized Gain (Loss) on Investments (note 6)		-		-		-		(111,411)		-		(111,411)		135,717
	\$	5,108,342	\$	10,568	\$	234,141	\$	155,588	\$	88,306	\$	5,596,945	\$	8,333,378
EXPENSES														
Wages & Benefits	\$	4,130,486	\$	-	\$	-	\$	-	\$	-	\$	4,130,486	\$	4,104,477
Program Costs		40,875		-		-		-		991		41,866		33,705
Administration		132,000		-		10,923		13,421		-		156,344		120,274
Marketing		37,775		-		-		-		-		37,775		29,987
Fundraising		85,163		-		-		-		-		85,163		11,322
Events		88,327		-		-		-		-		88,327		45,790
Facilities		349,527		-		-		-		-		349,527		300,704
Scholarships & Bursaries		-		-		-		124,698		75,800		200,498		222,318
Amortization		-		-		330,790		-		-		330,790		343,186
	\$	4,864,153	\$	-	\$	341,713	\$	138,119	\$	76,791	\$	5,420,776	\$	5,211,764
Excess (Deficiency) of Revenues over Expenses	\$	244,188	\$	10,568	\$	(107,572)	\$	17,469	\$	11,515	\$	176,169	\$	3,121,614
Transfers to Third Party Endowment Funds (note 10)		-		_		-		(24,732)		-		(24,732)		(998,695)
Transfers (note 14)		(138,433)		96,597		76,316		(26,392)		(8,088)		-		
Net Change For The Year	\$	105,756	\$	107,165	\$	(31,256)	\$	(33,655)	\$	3,427	\$	151,436	\$	2,122,919
Fund Balances, Beginning of Period		92,439		1,283,425		3,001,075		1,185,001		160,932		5,722,872		3,599,953
Fund Balances, End of Period	\$	198,195	\$	1,390,589	\$	2,969,819	\$	1,151,346	\$	164,360	\$	5,874,309	\$	5,722,872

See accompanying notes to financial statements

# Victoria Conservatory of Music Statements of Cash Flow

Years Ended August 31, 2022 and August 31, 2021

Cash Provided by (Used in):  OPERATING ACTIVITIES	,	August 31 2022	4	August 31 2021
Excess (Deficiency) of Revenues over Expenses	\$	176,169	\$	3,121,614
Items not involving cash:	φ	170,109	φ	3, 121,014
		220 700		242 400
Amortization of Capital Assets		330,790		343,186
Donations of Capital Assets		(9,894)		(29,950)
Gain on Sale of Assets		-		(800)
Donations of Long Term Investments		(59,439)		(82,570)
Realized (Gain) Loss on Investments		(5,621)		3,530
Unrealized (Gain) Loss on Investments		111,411		(135,717)
Changes in Non-Cash Working Capital:				
Accounts Receivable		(140,520)		17,841
Prepaid Expenses		(117,517)		(6,250)
Inventory		53		253
Accounts Payable & Accrued Liabilities		44,969		(131,229)
Customer & Student Deposits Held		(38,070)		(3,102)
Deferred Revenue		9,973		(21,690)
Cash Flow from Operating Activities	\$	302,303	\$	3,075,117
INVESTING ACTIVITIES				
Purchase of Capital Assets	\$	(187,237)	\$	(126,277)
Sale of Capital Assets	Ψ	(107,207)	Ψ	800
·		(000 074)		
Purchase of Long Term Investments		(923,974)		(1,638,175)
Sale of Long Term Investments		1,604,242		491,809
Transfers to Third Party Endowment Funds		(24,732)		(998,695)
Cash Flow from (used by) Investing Activities	\$	468,299	\$	(2,270,539)
FINANCING ACTIVITIES				
New Mortgage Borrowing		_		_
Repayment of Debt	\$	(155,707)	\$	(30,000)
Cash Flow from (used by) Financing Activities	\$	(155,707)	\$	(30,000)
INCREASE (DECREASE) IN CASH FLOW	\$	614,895	\$	774,579
Cash & Cash Equivalents - Beginning of Year		1,187,807		413,228
Cash & Cash Equivalents - End of Year	\$	1,802,702	\$	1,187,807
REPRESENTED BY:				
Cash in Operating & Chequing Accounts	\$	964,654	\$	985,163
Restricted Gaming Funds	Ψ	96,309	Ψ	95,121
Investment Account(s)		732,510		95,870
Funds on Hand / In Transit from Third Parties		9,229		11,654
Fullus off Hallu / III Hallsk Hoffi Hillu Farkes	Φ		Ф	
Supplemental Cook Flow Information	\$	1,802,702	\$	1,187,807
Supplemental Cash Flow Information	Φ.	40.000	Φ.	40.000
Interest Paid During Year	\$	10,923	\$	12,326
See accompanying notes to financial statements		Page 5		

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 1 PURPOSE OF ORGANIZATION

The Victoria Conservatory of Music (VCM) is incorporated under the British Columbia Societies Act as a not for profit organization, and is a registered charity under the Income Tax Act. Its mission is to inspire, nurture and enrich lives through excellence in music education, performance and wellness.

#### 2 SIGNIFICANT ACCOUNTING POLICIES

The VCM follows Canadian accounting standards for not-for-profit organizations (ASNPO), which are part of Canadian Generally Accepted Accounting Principles.

#### (A) Fund Accounting

In order to ensure internal and external restrictions placed on the use of resources available to the VCM are properly accounted for, resources are classified for accounting and reporting purposes into the following funds:

- (i) The **Operating Fund** reports the current operations and programs as well as the organization's general operations. Unrestricted contributions (donations and grants) for the purpose of operating the organization are reported in this fund.
- (ii) The **Internal Fund** reports internally restricted resources arising for the Building and Working Capital Funds. The Building Fund is available for non-budgeted building maintenance projects. The Working Capital Fund is available for non-budgeted expenditures or internally restricted uses.
- (iii) The Capital Asset Fund reports the assets, liabilities, revenues, and expenses related to capital assets.
- (iv) The **Endowment Fund** reports resources contributed for endowment. This Fund is made up of various sub-funds, including Scholarship, Bursary, and Music Therapy sub-funds. Investment income and expenses are allocated to the sub-funds on a pro rata basis.
- (v) The **Restricted Fund** reports resources contributed for specific purposes which are restricted by the donor.
- (B) Revenue Recognition

VCM follows the restricted fund method of accounting.

- (i) Tuition fee revenue is recognized over the period of instruction. Tuition fees received in advance are deferred until the instruction period commences.
- (ii) Restricted contributions related to general operations are recognized as revenue of the Operating Fund. All other restricted contributions are recognized as revenue of the appropriate restricted fund in the year received or receivable and/or in the year in which the related expenses are incurred if the amount to be received can be reasonably estimated and collection is reasonably assured.
- (iii) Unrestricted contributions are recognized as revenue in the Operating Fund in the year received or receivable.
- (iv) Contributions for endowment and investment income thereon are recognized as revenue in the Endowment Fund in the year received or receivable.
- (v) Gifts in kind are recorded at their estimated fair market value on the date of receipt.
- (vi) The VCM would not be able to carry out its activities without the services of the many volunteers who donate a considerable number of hours. Due to the difficulty of compiling these hours and valuing these services, contributed services are not recognized in the financial statements.

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 2 SIGNIFICANT ACCOUNTING POLICIES

(continued)

#### (C) Cash & Cash Equivalents

Cash and Cash Equivalents are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value. They are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes. If investments such as GICs held at year-end have a maturity date within 3 months of year-end, they are classified as Cash & Cash Equivalents.

#### (D) Financial Instruments

The financial instruments of the VCM consist of accounts receivable, investments, accounts payable and accrued liabilities, deferred revenue, and debt. The VCM initially records accounts receivable and investments at fair value. In subsequent periods, investments in actively traded markets are reported at fair value, with unrealized gains and losses reported in income. Accounts payable and accrued liabilities, debt, and deferred revenues are measured at amortized cost.

Unrealized losses of \$111,411 (2021 - gains of \$135,717) have been recognized as changes in the Endowment Fund balance in the current year.

The VCM is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate, and manage these risks. The following analysis provides information about the VCM's risk exposure and concentration as of August 31, 2022:

- (i) Credit risk arises from the potential that a third party will fail to perform its obligations. The VCM is exposed to credit risk from customers; however, credit risk is minimized as payments for tuitions are due in part or in full at the time of registration. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends, and other information. The VCM has a significant number of customers which also minimizes concentration of credit risk.
- (ii) Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The VCM is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, current debt, and accounts payable.
- (iii) Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk, and other price risk. The VCM is mainly exposed to interest rate risk and other price risk.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will flucturate because of changes in foreign exchange rates. As at August 31, 2022, portfolio investments of \$205,309 (USD) and a USD bank account of \$19,900 (USD) are denominated in US dollars and converted into Canadian dollars. There was no significant change in exposure from the prior year.

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the VCM manages exposure through its normal operating and financing activities. The VCM is exposed to interest rate risk primarily through its investment in bonds, floating interest rate bank indebtedness, and credit facilities.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The VCM is exposed to other price risk through its investment in quoted shares.

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 2 SIGNIFICANT ACCOUNTING POLICIES

(continued)

All secured financial liabilities have a combined carrying amount as follows:

	Α	ugust 31 2022	August 31 2021			
Current Debt Bank Indebtedness (Overdraft)	\$	194,293	\$	350,000		
	\$	194,293	\$	350,000		

## (E) Tangible Capital Assets

Tangible Capital Assets are stated at cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Land		Non-amortizable
Building	40 years	Straight-line method
Leasehold Improvements	Lease Period	Straight-line method
Computer equipment & software	4 years	Straight-line method
Furniture & fixtures	4 years	Straight-line method
Library assets	4 years	Straight-line method
Musical instruments	10 years	Straight-line method

Tangible Capital Assets acquired during the year but not put into use are not amortized until they become available for use.

#### (F) Use of Estimates

The preparation of financial statements in conformity with the Canadian Accounting Standards for Not-For-Profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates include providing for amortization of tangible capital assets, valuation of accounts receivable, and accrual of liabilities. Actual results could differ from these estimates.

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 3 ACCOUNTS RECEIVABLE

	August 31 2022			August 31 2021
Student Tuitions	\$	142,651	\$	116,630
Events, Grants, Sponsorships, & Administrative		150,866		38,369
Federal GST Rebate		5,921		2,327
Credit Card Processor		-		1,592
Allowance for Doubtful Accounts		(11,000)		(11,000)
	\$	288,438	\$	147,919

#### 4 DUE FROM (TO) OTHER FUNDS

All disbursements are made from the Operating Fund regardless of the Fund to which the disbursements are attributed. Due to the timing of some transfers between funds, there remain balances owing between the funds. These balances are reflected in the Statements of Financial Position as Due From or Due To Other Funds. It is the policy of the VCM to repay these inter-fund balances annually, with the exception of a prior bulk mortgage payment.

In order to reduce mortgage interest, the Operating Fund transferred \$50,000 to the Capital Fund to make a bulk payment on the Debt in June 2022.

#### 5 INTEREST IN TRUSTS

In January 2019, the VCM was established as both a defined and a 50% beneficiary of a testamentary trust. VCM's estimated remaining interest of \$25,000 will be recorded as an asset upon receipt and is expected over the next fiscal year.

In June 2021, the VCM was established as a 4.6375% beneficiary of a testamentary trust. VCM's estimated interest of \$270,243 will be recorded as an asset upon receipt on November 18, 2022. The final distribution's estimated interest of \$3,000 will be recorded as an asset upon receipt and is expected over the next two fiscal years.

In June 2021, the VCM was established as a 33.33% beneficiary of a testamentary trust. The will is now being contested and the outcome is uncertain at this time. VCM's estimated interest of \$440,000, excluding any reductions due to variations, will be recorded as an asset upon receipt and is expected over the next two fiscal years.

In June 2021, the VCM was established as a 5% beneficiary of a testamentary trust. VCM's estimated interest of \$4,000 will be recorded as an asset upon receipt and is expected over the next fiscal year.

In February 2022, the VCM was established as a 3.75% beneficiary of a testamentary trust. VCM's interest of \$13,203 will be recorded as an asset upon receipt on September 20, 2022.

In April 2022, the VCM was established as a defined beneficiary of a testamentary trust. VCM's interest of \$3,000 will be recorded as an asset upon receipt on November 07, 2022.

In May 2022, the VCM was established as a defined beneficiary of a testamentary trust. VCM's interest of \$10,000 will be recorded as an asset upon receipt and is expected over the next fiscal year.

Notes to Financial Statements August 31, 2022 and August 31, 2021

## 6 LONG-TERM INVESTMENTS

	 August 31 2022	August 31 2021			
Operating Fund	\$ -	\$	-		
Internal Funds	612,800		1,269,668		
Endowment Funds	1,098,428		1,171,479		
Restricted Funds	86,300		83,000		
Total at Fair Market Value	\$ 1,797,528	\$	2,524,147		

Investment by security type is as follows:								-	August 31	
	Ор	erating	Internal	Е	ndowment	F	Restricted		2022	
	F	und	Fund		Fund		Fund		Total	
Fixed Income	\$	-	\$ 612,800	\$	367,136	\$	86,300	\$	1,066,236	59.3%
Equity - Canadian		-	-		461,941		-		461,941	25.7%
Equity - Foreign		-	-		269,350		-		269,350	15.0%
	\$	-	\$ 612,800	\$	1,098,428	\$	86,300	\$	1,797,528	100%

Investments quoted in an active market are measured at fair value. Investment income includes interest and dividends earned and realized gains and losses. Transaction costs incurred are expensed as incurred in the respective fund.

## 7 TANGIBLE CAPITAL ASSETS

		Cost	Accumulated Amortization					August 31 2021 Net Book Value
Lond	¢	6E0 310	ф		¢	650.310	ф	GEO 240
Land	\$	650,319	\$	- (4.005.505)	\$	650,319	\$	650,319
Building		6,046,673		(4,065,565)		1,981,109		2,067,372
Leasehold Improvements - Westhills location		373,516		(369,492)		4,024		-
Computer equipment & software		456,062		(343,963)		112,100		121,797
Furniture & fixtures		534,995		(468,340)		66,655		60,809
Library assets		66,482		(65,021)		1,461		754
Musical instruments		1,540,258		(1,258,131)		282,127		330,401
	\$	9,668,306	\$	(6,570,511)	\$	3,097,795	\$	3,231,453

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 8 DEFERRED REVENUE

Deferred revenue represents specific purpose grants and tuition relating to future periods as follows:

	August 31 2022			august 31 2021
BC Arts Council	\$	1,788	\$	10,396
BC Gaming		96,100		95,100
Camosun Base Funding		185,000		185,000
Capital Region District		55,000		55,000
Student Tuitions		239,183		223,050
Postsecondary Teaching Certificate Tuitions		-		-
Various		61,799		60,351
	\$	638,870	\$	628,897

#### 9 DEBT

The VCM has a \$500,000 overdraft facility with the Bank of Montreal of which \$nil was used as at August 31, 2022 (August 31, 2021 - \$nil). The overdraft, if accessed, is due on demand and bears interest at the bank prime lending rate plus 0.5% percent.

The VCM has a \$450,000 mortgage credit limit, upon which the following mortgage has been drawn:

The VCM has a \$250,000 mortgage, of which \$194,293 is owing on August 31, 2022 (August 31, 2021: \$350,000). The mortgage is a demand loan and bears interest at at the bank prime lending rate plus 1% percent. The loan is due on demand or can be paid early, but is amortized to June 30, 2035.

Principal repayment terms are approximately:

2022-2023	•	\$ 194,293
		\$ 194,293

The overdraft, mortgages, plus credit card limits of \$20,000 are secured by a demand collateral land mortgage and assignment of rents in the amounts of \$970,000 providing a first fixed and specific mortgage charge over land and premises, and a certificate of all risk insurance showing the bank as first loss payee.

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 10 FUNDS HELD IN TRUST

Distributions and trust fund balances held at third party foundations are as follows:

			August	31, 2	2022		August	31,	2021
	Share of Fund		und Balance esignated to VCM	Dis	ndowment stributions Received		und Balance esignated to VCM	Di	indowment stributions Received
Victoria Foundation									
Victoria Conservatory of Music Operating Fund	100%	\$	3,168,942	\$	105,111	\$	3,297,513	\$	76,027
Victoria Conservatory of Music Scholarship & Bursary Fund	100%	*	2,083,534	*	100,935	*	2,387,411	Ψ	86,261
Eric & Shirley Charman Young Musicians Bursary Fund	100%		1,590,445		52,979		1,683,018		41,319
Van Hall Fund for the Arts	100%		1,080,775		45,000		1,252,920		40,000
Goolden Fund	100%		378,524		18,449		441,066		23,641
Frederick William Kischell Bursary Fund	100%		151,639		7,412		177,433		6,450
Richard Margison Fund for Opera Studio	100%		62,257		4,314		73,601		2,537
Sisters of Saint Ann Young Musicians Fund	100%		24,583		1,201		28,648		1,045
Joan C. McCarter Foundation	Partial %		3,318,491		133,294		3,843,390		107,905
Aline and Norman Fowlow Fund	Partial %		198,026		7,991		228,743		7,519
Thomas Mayne Fund	Partial %		111,998		5,046		130,073		4,189
Sandra and David Goodwin Fund	Partial %		68,327		1,722		73,048		1,069
Elizabeth McPherson Fund for the Arts	Partial %		41,581		1,673		48,082		1,576
Norval Schroeder Fund	Partial %		34,494		1,685		40,197		1,469
Bayberry Fund	Partial %		47,873		1,542		54,951		935
Randy Diamond & Dree Thomson-Diamond Fund	Partial %		5,168		206		5,967		187
Michael & Anne Tyler Fund	Set distribution		N/A		1,000		N/A		1,000
•		\$	12,366,658	\$	489,559	\$	13,766,059	\$	403,127
Vancouver Foundation (FMV as at June 30th)					•				•
Victoria Conservatory of Music Endowment Fund	100%		261,742		11,637		293,437		10,453
		\$	12,628,400	\$	501,196	\$	14,059,496	\$	413,580

Permanent Endowment Funds have been established at the Victoria Foundation and the Vancouver Foundation, from which income is paid regularly to the VCM to be used in part for awarding scholarships and bursaries and in part for supporting operations.

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### 11 COMMITMENTS

The VCM has entered into various operating leases for office equipment, of which the annual payments individually and in total are immaterial.

The VCM renewed its lease upon expiry in January 2021 and entered into a new five year lease agreement for 3,000 sq feet of space in the YM/YWCA building in Langford beginning February 2021 and terminating at the end of January 2026. Lease payments, operating costs, and tax under the current lease are approximately:

	Ва	se Rent	0	perating Costs	Pa	Total avments
2022-2023	\$	69,529	\$	20,362	\$	89,891
2023-2024		72,750		20,362		93,112
2024-2025		75,971		20,362		96,333
2025-2026		32,214		8,484		40,698
	\$	250,464	\$	69,570	\$	320,034

#### **12** TUITIONS REVENUE

Tuitions Revenue represents tuition fees from several different programming areas as follows:

	 August 31 2022	-	August 31 2021
Collegium Program	\$ 87,736	\$	70,862
Community Programs	1,937,126		1,839,093
Music Therapy & Wellness Programs	364,691		455,513
Postsecondary Programs - Camosun	575,232		523,455
Postsecondary Programs - Teaching Certificate	-		
	\$ 2,964,785	\$	2,888,924

The Collegium Program provides an enriched curriculum to talented, motivated, teenage classical musicians. Admission is by audition and the program consists of masterclasses, coachings, seminars, and performances.

Community Programs are those directed to anyone interested in experiencing and learning music. Community programs include early childhood music programs through to adult classes on a variety of instruments and in a variety of genres. Programs occur in group as well as private lesson settings.

Music Therapy & Wellness Programs meet the needs of all ages from children through to the elderly with exceptionalities, conditions, or illnesses. Sessions may take place at the VCM or in various organizations in the community.

The Postsecondary Programs consist firstly of the Camosun music certification and diploma programs delivered in partnership with Camosun College. Secondly, the Teaching Certificate Program is the VCM's own unique one or two-year program resulting in a Certificate of and/or Advanced Certificate of Music Teaching designed to help aspiring and practicing music teachers to develop the professional skills necessary to teach.

Notes to Financial Statements August 31, 2022 and August 31, 2021

## **13** FUNDRAISING INCOME

Fundraising income represents contributed funding from various sources. These revenues account for 45% (2021 - 58%) of total revenues. All other revenues are considered earned income and represent 55% (2021 - 42%) of total revenues.

	(	Operating Fund	Internal Fund	Ca	pital Asset Fund	E	Endowment Fund		Endowment Fund														Restricted Fund		August 31 2022		August 31 2021
Individual Donors	\$	603,370	\$ 65	\$	29,863	\$	53,125	\$	18,650	\$	705,073	\$	3,427,771														
Fundraising Events		75,500	_		-		-		-		75,500		_														
Foundations/Grants		432,598	-		204,278		24,000		11,850		672,726		324,506														
Endowment Distributions		293,669	-		-		155,115		52,412		501,196		413,580														
Corporate Donors & Sponsors		108,457	-		-		-		5,250		113,707		52,500														
Government Grants																											
Federal - Canadian Heritage Grant		125,000	-		-		-		-		125,000		-														
Federal - Festival Grant		6,800	-		-		-		-		6,800		11,900														
Provincial - BC Arts Council - Operating Grants		150,000	-		-		-		-		150,000		426,500														
Provincial - BC Arts Council - Project Grants		8,608	-		-		-		-		8,608		44,001														
Provincial - Lt. Governor Award		7,000	-		-		-		-		7,000		-														
Provincial - BC Gaming		90,700	-		-		-		-		90,700		71,500														
Provincial - Other		219	-		-		-		-		219		5,162														
Municipal - CRD		55,000	-		-		-		-		55,000		55,000														
Municipal - City of Victoria		3,850	-		-		-		-		3,850		12,175														
Municipal - City of Langford		2,000	-		-		-		-		2,000		-														
Donations In-kind		200	-				-		-		200																
	\$	1,962,971	\$ 65	\$	234,141	\$	232,240	\$	88,162	\$	2,517,579	\$	4,844,596														

Notes to Financial Statements August 31, 2022 and August 31, 2021

### **14** TRANSFERS

		August 31, 2022									
	Operating		Internal C		Capital Asset		ndowment	F	Restricted		
		Fund	Fund		Fund		Fund		Fund		
Debt Payments	\$	(36,630) \$	-	\$	36,630	\$	-	\$	-		
Donor Directed Funding		(96,597)	96,597		-		-		-		
Capital Asset Purchases		(33,597)	-		39,686		-		(6,088)		
Endowment Fund Administration Fees		26,392	-		-		(26,392)		-		
Other Transfers		2,000	-		-		-		(2,000)		
	\$	(138,433) \$	96,597	\$	76,316	\$	(26,392)	\$	(8,088)		

	August 31, 2021									
	Operating			Internal		apital Asset	Е	ndowment	F	Restricted
		Fund		Fund		Fund		Fund		Fund
Debt Payments	\$	(42,326)	\$	-	\$	42,326	\$	-	\$	-
Donor Directed Funding		(1,226,829)		1,226,829		-		-		-
Capital Asset Purchases		(42,078)		-		49,078		-		(7,000)
Endowment Fund Administration Fees		27,839		-		-		(27,839)		-
Bequest Revenue contributed to Endowment Funds		(800,000)						800,000		
Settle Interfund Mortgage Loan		(81,700)				81,700				
Other Transfers		7,000		-		-		-		(7,000)
	\$	(2,158,093)	\$	1,226,829	\$	173,103	\$	772,161	\$	(14,000)

## **15** INTERNAL FUND

	A	August 31 2022	-	August 31 2021
Working Capital Building	\$	634,536 756,054	\$	533,425 750,000
	\$	1,390,589	\$	1,283,425

The Working Capital internal funds were drawn down in 2021-2022 to fund the Pacific Baroque Festival, to fund Music Outreach programs, and to use the remaining 50th campaign funds to cover the Westhills deficit. Additional contributions of \$130,000 were set aside from a donation for future School of Contemporary Music initiatives, as well as \$13,750 from a corporate donor for Music Wellness programs. Lastly, interest is accumulating.

The August 31, 2022 balance of the Working Capital fund includes funds set aside as general working capital to buffer cash flow needs or cover future deficits, to fund future School of Contemporary Music initiatives, Music Outreach & Wellness funds held to run these programs in upcoming academic years, as well as funds to carryforward to the 2023 Pacific Baroque Festival.

The August 31, 2022 balance of the Building fund includes funds set aside for major future capital projects.

Notes to Financial Statements August 31, 2022 and August 31, 2021

#### **16** REMUNERATION DISCLOSURE

The British Columbia Societies Act includes a requirement, under section 36, to disclose the remuneration paid to all directors, the ten highest paid employees, and all contractors who are paid at least \$75,000 annually.

During the year, the VCM did not pay any remuneration to directors.

During the year, the VCM paid \$1,213,182 [2021: \$1,221,130] in remuneration to the ten top remunerated persons who are employees or contractors, whose remuneration, during the applicable period, was at least \$75,000.

#### 17 COVID-19 IMPACT ON OPERATIONS

On March 11, 2020 the World Health Organization declared the COVID-19 outbreak a pandemic which has severely impacted many local economies around the globe. In many countries, including Canada, businesses were forced to cease or limit operations for long periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

Management responded to the pandemic through applying for various government wage and rent subsidies, implementing working from home arrangements for some administrative staff, restricting building access to the public, and adopting a digital delivery model for some classes. Management believes that the pandemic has had a material negative effect on the VCM's revenues, however the losses have been supplemented by various government subsidies received.

The financial position and results of operations as of, and for the years ended, August 31, 2022 and August 31, 2021 have captured the impact of these events. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of the VCM for future periods.

#### **18 SUBSEQUENT EVENT**

Subsequent to year end, the VCM transferred \$350,000 from the Endowment Fund to Victoria Foundation on September 29, 2022, as a contribution to the Victoria Conservatory of Music Scholarships & Bursaries Fund at the Victoria Foundation.